

# John L. Golden Elementary School

## School Accountability Report Card

### Reported Using Data from the 2017-18 School Year

#### Published During 2018-19

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at <http://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at <http://www.cde.ca.gov/fg/aa/lc/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

#### **DataQuest**

DataQuest is an online data tool located on the CDE DataQuest Web page at <http://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

#### **Internet Access**

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

## **About This School**

#### **Contact Information (School Year 2018-19)**

<b>School Contact Information</b>	
<b>School Name</b>	John L. Golden Elementary School
<b>Street</b>	12400 Banyan St.
<b>City, State, Zip</b>	Etiwanda, CA 91739
<b>Phone Number</b>	909.463.9105
<b>Principal</b>	Jeff Sipos
<b>E-mail Address</b>	jeff_sipos@etiwanda.org
<b>Web Site</b>	<a href="http://gol.etiwanda.org/">http://gol.etiwanda.org/</a>
<b>CDS Code</b>	36677026118467

<b>District Contact Information</b>	
<b>District Name</b>	Etiwanda School District
<b>Phone Number</b>	909.899.2451
<b>Superintendent</b>	Shawn Judson, Ed.D.
<b>E-mail Address</b>	shawn_judson@etiwanda.org
<b>Web Site</b>	www.etiwanda.org

### School Description and Mission Statement (School Year 2018-19)

#### SCHOOL MISSION

We will reach for the stars, for the stars are in reach. We will learn all we can from those who teach. A teacher, principal, parent, or friend can help put the stars within reach in the end. We will all work together, learning each day. We know education is golden, and Golden we will stay!

#### DISTRICT & SCHOOL PROFILE

The Etiwanda School District has provided "Excellence in Education" for students since its beginning in 1883. The district has grown from a rural one-school district to a mid-sized suburban district that provides an exemplary instructional program for approximately 14,000 students at 17 school sites: thirteen (TK-5) elementary schools and four (6-8) intermediate schools. The district also offers a preschool program and transitional kindergarten. The rich history of the Etiwanda school system and the value of education have always played an important role in this community. Etiwanda School District serves students residing in the cities of Rancho Cucamonga, Fontana, Alta Loma, and Etiwanda. Etiwanda's graduating eighth-grade students are served by Chaffey Joint Union High School District for grades 9-12. More information about the programs is available on the district website or by contacting the district office at (909) 899-2451.

The district's commitment to excellence is achieved through a team of professionals dedicated to delivering a challenging, high-quality educational program. Etiwanda School District appreciates the outstanding reputation it has achieved in local and neighboring communities. Consistent success in meeting student performance goals is directly attributed to the district's energetic teaching staff and strong parent and community support.

John L. Golden Elementary serves 930 students who reside in the northwest quadrant of the district boundaries. Student success is valued and attributed to a dynamic teaching staff, dedicated support staff, and strong parental involvement. Education of the whole child is valued at Golden. In addition to rigorous academic instruction, students benefit from programs that support the arts, hands-on science through gardening, and community service.

District-sponsored, fee-based childcare is available Monday through Friday for John L. Golden Elementary school-age students. The childcare center is open from 6:30 a.m. to 6:00 p.m. Participating students are provided enrichment activities in art, music, literature, and physical education. More information about the childcare program is available on the district website or please contact the school office staff.

### Student Enrollment by Grade Level (School Year 2017-18)

<b>Grade Level</b>	<b>Number of Students</b>
<b>Kindergarten</b>	155
<b>Grade 1</b>	149
<b>Grade 2</b>	142
<b>Grade 3</b>	134
<b>Grade 4</b>	164
<b>Grade 5</b>	151
<b>Total Enrollment</b>	895

### Student Enrollment by Group (School Year 2017-18)

Student Group	Percent of Total Enrollment
Black or African American	5.5
American Indian or Alaska Native	0.3
Asian	29.5
Filipino	4.6
Hispanic or Latino	29.9
Native Hawaiian or Pacific Islander	0.2
White	25.6
Socioeconomically Disadvantaged	25.3
English Learners	17.9
Students with Disabilities	12.0
Foster Youth	0.0

## A. Conditions of Learning

### State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

### Teacher Credentials

Teachers	School			District
	2016-17	2017-18	2018-19	2018-19
With Full Credential	39	44	44	681
Without Full Credential	0	0	0	12
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	0

### Teacher Misassignments and Vacant Teacher Positions

Indicator	2016-17	2017-18	2018-19
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments *	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

\* Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

### Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2018-19)

Year and month in which data were collected: September 2015

All textbooks used in the core curriculum throughout the Etiwanda School District are aligned to the California Content Standards and Frameworks. Instructional materials for grades K-8 are selected from the state's most recent list of standards-based materials and adopted by the State Board of Education. The district follows the State Board of Education's six-year adoption cycle for core content materials. District textbook review and adoption activities occur the year following the state's adoption.

On September 27, 2018, the Etiwanda School District’s Board of Trustees held a public hearing to certify the extent to which textbooks and instructional materials have been provided to students. The Board of Trustees adopted Resolution No. 1819-22 which certifies as required by Education Code §60119 (1) that each pupil has a textbook or instructional materials, or both, to use in class and to take home, (2) that sufficient textbooks and instructional materials were provided to each student, including English learners, that are aligned to the academic content standards and consistent with the cycles and content of the curriculum frameworks in math, science, history-social science, and English/language arts, including the English language development component of an adopted program, and (3) sufficient textbooks or instructional materials were provided to each pupil enrolled in foreign language or health classes. Prior to adoption, parents may preview recommended instructional materials at the district office for a period of 30 days.

Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy
Reading/Language Arts	McGraw Hill, Wonders (K - 5th grade)	Yes	0%
Mathematics	Houghton Mifflin Harcourt, California GO MATH! (K - 5th grade)	Yes	0%
Science	Houghton Mifflin, California Science (K – 5th grade)	Yes	0%
History-Social Science	Harcourt School Publishers, Reflections: California Series (K - 5th grade)	Yes	0%

**School Facility Conditions and Planned Improvements (Most Recent Year)**

John L. Golden Elementary provides a safe and clean environment for learning through proper facilities maintenance and campus supervision. Original school buildings were constructed in 2001. Ongoing maintenance ensures school facilities are kept safe, in good working condition, and continue to provide adequate space for students and staff.

John L. Golden Elementary is proud of its high standards regarding campus maintenance and general housekeeping practices. Staff and students enjoy the benefits of having a well-maintained and beautiful campus.

School staff and the maintenance department work together to ensure playgrounds, classrooms, and campus grounds are well-maintained. Maintenance and Operations (M&O) oversees a work order process enabling school staff to communicate unscheduled maintenance needs, urgent repairs, or special projects. The school secretary is responsible for the preparation and submission of work orders to M&O for resolution. Emergency situations are given high priority and resolved immediately by site or district custodial staff.

The principal has an open door policy and encourages the custodian and the director of maintenance and operations (M&O) to discuss any maintenance related issues associated with campus upkeep, safety, classroom space, equipment, upcoming events, work orders (submitted and outstanding), and special requests. The director of M&O meets with the custodian to conduct a comprehensive inspection of the school site, and a summary of the inspection findings is forwarded to the principal.

Schools are required by state law to conduct a formal inspection annually of designated areas and systems and then prepare a report of the current condition of facilities. The School Site Inspection table illustrated in this report identifies the state-required inspection areas and discloses the operational status in each of those areas.

John L. Golden Elementary’s custodial staff are qualified and equipped to handle routine cleaning needs, general maintenance, and minor repairs. M&O provides formal training twice a year on the proper use of equipment, cleaning procedures, and chemical usage. One full-time day custodian is responsible for keeping the campus clean and fully operational. The custodian’s daily routine includes cleaning the staff lounge, stocking student restrooms, and cleaning the cafeteria after meals are served. Every morning before school begins, the day custodian inspects school facilities for safety hazards and maintenance issues that require attention before staff and students arrive on campus. Any graffiti or signs of vandalism are removed immediately. Restrooms are checked frequently throughout the day as a proactive measure in keeping facilities stocked, safe, and sanitary.

A professional janitorial service is responsible for thoroughly cleaning classrooms and restrooms during the evenings. The district office dispatches a team of groundskeepers each week to maintain John L. Golden Elementary’s landscaping and irrigation systems.

Etiwanda School District participates in the State School Deferred Maintenance Program which provides dollar-for-dollar matching funds to assist school districts with major repairs or replacement of existing school building components. These repairs typically include roofing, plumbing, heating, air conditioning, electrical systems, interior/exterior painting, and floor systems.

**School Facility Good Repair Status (Most Recent Year)**

Using the **most recently collected** FIT data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The overall rating

<b>School Facility Good Repair Status (Most Recent Year)</b>		
Year and month of the most recent FIT report: February 2018		
System Inspected	Repair Status	Repair Needed and Action Taken or Planned
<b>Systems:</b> Gas Leaks, Mechanical/HVAC, Sewer	Good	
<b>Interior:</b> Interior Surfaces	Good	
<b>Cleanliness:</b> Overall Cleanliness, Pest/Vermin Infestation	Good	
<b>Electrical:</b> Electrical	Good	
<b>Restrooms/Fountains:</b> Restrooms, Sinks/Fountains	Good	
<b>Safety:</b> Fire Safety, Hazardous Materials	Good	
<b>Structural:</b> Structural Damage, Roofs	Good	
<b>External:</b> Playground/School Grounds, Windows/ Doors/Gates/Fences	Good	

**Overall Facility Rating (Most Recent Year)**

Year and month of the most recent FIT report: February 2018	
Overall Rating	Exemplary

## B. Pupil Outcomes

### State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- **Statewide assessments** (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

### CAASPP Test Results in English Language Arts/Literacy (ELA) and Mathematics for All Students Grades Three through Eight and Grade Eleven

Subject	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)					
	School		District		State	
	2016-17	2017-18	2016-17	2017-18	2016-17	2017-18
English Language Arts/Literacy (grades 3-8 and 11)	79.0	82.0	68.0	71.0	48.0	50.0
Mathematics (grades 3-8 and 11)	72.0	76.0	58.0	61.0	37.0	38.0

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: ELA and mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

### CAASPP Test Results in ELA by Student Group Grades Three through Eight and Grade Eleven (School Year 2017-18)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	455	442	97.14	82.35
Male	220	212	96.36	81.60
Female	235	230	97.87	83.04
Black or African American	24	21	87.50	85.71
American Indian or Alaska Native	--	--	--	--
Asian	129	127	98.45	92.91
Filipino	14	14	100.00	92.86
Hispanic or Latino	140	136	97.14	72.06
Native Hawaiian or Pacific Islander	--	--	--	--
White	131	128	97.71	80.47
Two or More Races	13	13	100.00	84.62
Socioeconomically Disadvantaged	102	99	97.06	71.72
English Learners	109	103	94.50	84.47
Students with Disabilities	53	48	90.57	56.25

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The “Percent Met or Exceeded” is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

**CAASPP Test Results in Mathematics by Student Group  
Grades Three through Eight and Grade Eleven (School Year 2017-18)**

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	455	442	97.14	75.57
Male	220	211	95.91	81.04
Female	235	231	98.3	70.56
Black or African American	24	22	91.67	54.55
American Indian or Alaska Native	--	--	--	--
Asian	129	127	98.45	90.55
Filipino	14	14	100	78.57
Hispanic or Latino	140	136	97.14	66.91
Native Hawaiian or Pacific Islander	--	--	--	--
White	131	127	96.95	73.23
Two or More Races	13	13	100	76.92
Socioeconomically Disadvantaged	102	100	98.04	62
English Learners	109	105	96.33	74.29
Students with Disabilities	53	48	90.57	56.25

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The “Percent Met or Exceeded” is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

**CAASPP Test Results in Science for All Students  
Grades Five, Eight, and Ten**

Subject	Percentage of Students Meeting or Exceeding the State Standard					
	School		District		State	
	2016-17	2017-18	2016-17	2017-18	2016-17	2017-18
Science (grades 5, 8, and 10)	N/A	N/A	N/A	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: The 2016–17 and 2017–18 data are not available. The CDE is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The CAST was pilot-tested in spring 2017 and field-tested in spring 2018. The CAST will be administered operationally during the 2018–19 school year. The CAA for Science was pilot-tested for two years (i.e., 2016–17 and 2017–18) and the CAA for Science will be field-tested in 2018–19.

Note: Science test results include the CAST and the CAA for Science. The “Percent Met or Exceeded” is calculated by taking the total number of students who met or exceeded the standard on the CAST plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAA for Science divided by the total number of students who participated on both assessments.

## State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

- Pupil outcomes in the subject areas of physical education.

### California Physical Fitness Test Results (School Year 2017-18)

Grade Level	Percent of Students Meeting Fitness Standards		
	Four of Six Standards	Five of Six Standards	Six of Six Standards
5	21.7	30.9	34.9

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

## C. Engagement

### State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

- Efforts the school district makes to seek parent input in making decisions for the school district and each school site.

### Opportunities for Parental Involvement (School Year 2018-19)

Parental involvement is very important to the Etiwanda School District and John L. Golden Elementary School. This state priority is part of LCAP and is critical for our school to continue to strive for excellence in education.

Etiwanda School District organized multiple community forums that allowed parents to participate in discussions with site administrators from across the district and district administrators. During these sessions, parents were provided with a presentation by our director of LCAP and communications about Local Control and Accountability Plan (LCAP). Parents then participated in small group discussions to provide feedback. In August of 2018, the district and each school site provided opportunities for parents to provide feedback for the direction of the district and school site. This was done at Back to School Night in an effort to encourage parental involvement through parent surveys that were available electronically or paper. Additionally, at John L. Golden Elementary, an additional survey was sent to parents in grades 3-5 to provide feedback for direction of after-school activities parents and students would be interested in for the current school year. This has helped to shape a variety of new programs we now offer here at Golden.

Parents are encouraged to be involved in their child's learning process by attending school events, serving on school committees, and volunteering at the school. The staff welcomes parent assistance in the classroom, library, preparing classroom materials, and chaperoning field trips. Back to School Night, Open House, student programs and performances, Family Movie Nights, Reindeer Lane, and PTA-sponsored activities provide many opportunities for parents to interact with school staff while supporting their child's educational program. The School Site Council (SSC), English Language Advisory Council, Parent Teacher Association (PTA), and African American Parent and Educator Advisory Committee (AAPEAC) enable parents to provide oversight and input on the school budget, activities, and educational programs. Parents who would like to get more involved or volunteer their time may contact the school secretary (Laura Jordan) or clerk (Lorene Lord) at (909) 463-9105.

School-to-home communication takes place in a variety of formats. The principal issues a bimonthly newsletter to update parents on what is happening in school, upcoming events, seasonal topics, PTA meeting dates, health and safety tips, fundraising projects, and student recognition. The school website features general information about the school and its activities, programs, and staff. The school marquee, flyers, automated telephone system, classroom newsletters, and parent conferences are used to convey important messages, reminders, and announcements concerning students and school activities. We also post pictures on social media to keep parents involved with student, classroom, and school activities.

Parents may access Aeries.net (Etiwanda Student Parent Resource Interface) to view resources that support student learning, study skills, research, and enrichment. Parents are able to receive e-mails every time their child takes an Accelerated Reader test through Renaissance Place. This provides them with quick updates of how their child is progressing on his or her reading comprehension. The district maintains an online mailing list for parents who wish to receive e-mail announcements and messages related to John L. Golden Elementary and the district.



## State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

### Suspensions and Expulsions

Rate	School			District			State		
	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18
<b>Suspensions</b>	0.2	0.4	0.1	0.7	0.8	0.5	3.7	3.7	3.5
<b>Expulsions</b>	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.1	0.1

### School Safety Plan (School Year 2018-19)

The Comprehensive School Site Safety Plan was developed for John L. Golden Elementary in collaboration with local agencies and district administration to fulfill Senate Bill 187 requirements. Components of this plan include child abuse reporting procedures, teacher notification of dangerous pupil procedures, disaster response procedures, procedures for safe arrival and departure from school, anti-bullying policy, sexual harassment policy, and dress code policy. The most current school safety plan was reviewed and updated in September. Parent and staff representatives reviewed and approved the School Safety Plan during a School Site Council meeting in October. In addition, the school resource officer reviewed and approved the plan.

## D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

### Average Class Size and Class Size Distribution (Elementary)

Grade Level	2015-16				2016-17				2017-18			
	Avg. Class Size	Number of Classes			Avg. Class Size	Number of Classes			Avg. Class Size	Number of Classes		
		1-20	21-32	33+		1-20	21-32	33+		1-20	21-32	33+
<b>K</b>	26	1	5		26	2	4		22	1	6	
<b>1</b>	23		5		22		6		24	1	6	
<b>2</b>	23		6		25		5		23	2	5	
<b>3</b>	24	1	5		23	1	6		24	1	5	
<b>4</b>	26		6		27		5		31	1	3	2
<b>5</b>	29	1	5		29	1	3	2	26	1	5	
<b>Other</b>	11	1							5	2		

Number of classes indicates how many classes fall into each size category (a range of total students per class).

\*\* "Other" category is for multi-grade level classes.

**Academic Counselors and Other Support Staff (School Year 2017-18)**

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	0	0
Counselor (Social/Behavioral or Career Development)	.3	N/A
Library Media Teacher (Librarian)	0.08	N/A
Library Media Services Staff (Paraprofessional)	1	N/A
Psychologist	.8	N/A
Social Worker	0	N/A
Nurse	.4	N/A
Speech/Language/Hearing Specialist	2	N/A
Resource Specialist (non-teaching)	1.5	N/A
Other	0	N/A

Note: Cells with N/A values do not require data.

\*One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

**Expenditures per Pupil and School Site Teacher Salaries (Fiscal Year 2016-17)**

Level	Expenditures Per Pupil			Average Teacher Salary
	Total	Supplemental/ Restricted	Basic/ Unrestricted	
School Site	296.13	0	296.13	\$82,621.38
District	N/A	N/A	\$5,344	\$79,413
Percent Difference: School Site and District	N/A	N/A	-94.5	5.1
State	N/A	N/A	\$7,125	\$80,910
Percent Difference: School Site and State	N/A	N/A	-95.5	5.4

Note: Cells with N/A values do not require data.

The California Department of Education issued guidance to LEAs on August 1, 2018, regarding how to calculate school-level per-pupil expenditures that will be reported on 2018-19 report cards.

**Types of Services Funded (Fiscal Year 2017-18)**

Please note - Salaries are paid by the district on behalf of the school sites. School expenditures do not include contract salaries.

In addition to general fund state funding, Etiwanda School District receives state and federal categorical funding for special programs. For the 2017-2018 school year, the district received approximately \$1,190 per student in federal, state, and local aid for the following categorical, special education, and support programs:

- Class Size Reduction
- Special Education
- Title I

### Teacher and Administrative Salaries (Fiscal Year 2016-17)

Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$49,096	\$50,084
Mid-Range Teacher Salary	\$76,408	\$80,256
Highest Teacher Salary	\$103,080	\$100,154
Average Principal Salary (Elementary)	\$124,062	\$125,899
Average Principal Salary (Middle)	\$122,846	\$130,255
Average Principal Salary (High)	\$0	\$128,660
Superintendent Salary	\$180,374	\$222,447
Percent of Budget for Teacher Salaries	40.0	37.0
Percent of Budget for Administrative Salaries	4.0	5.0

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at <http://www.cde.ca.gov/ds/fd/cs/>.

### Professional Development (Most Recent Three Years)

All training and curriculum development at the Etiwanda School District are aligned to student assessment results, federal and state accountability requirements, our LCAP, and state content standards.

During the 2018-19 school year, our staff participated in two to three district sponsored professional development and planning days. Staff participated in each of the professional development opportunities through all day sessions. Follow-up support within the classroom or as a campus staff occurred as requested by teachers, administrators, or other identified needs.

Training sessions offered throughout the school year included:

#### Content Areas/Standards:

- i-Ready Diagnostic Assessments (administration, accommodations, reports usage, data analysis)
- Language Arts program training for whole group and small group
- Writing to Communicate
- Mathematical Concepts and Problem Solving
- Project Read
- Step Up to Writing

#### Engagement:

- Kagan Cooperative Learning
- Classroom Management (New Teachers and Induction)

#### Universal Access:

- Planning for the Range of Learners
- Behavior Management (SPED and General Ed)
- Crisis Prevention Intervention and Intensive Behavior Techniques
- Special Education-policy, procedures, accountability
- Effective IEP Writing
- Special Populations (Induction-General Education)
- English Language Learners (proficiency expectations, standards, and instruction)

#### Culturally Responsiveness:

- Towards Equity (Induction)
- Generation Ready (site administrators, clerical, professional development, district administrators, other support staff)

#### CAASSP System and Tools:

- CAA Instruction, assessment and other protocols
- ELA and Math (SBAC/Scope & Sequence, practices, and approaches)
- Smarter Balanced Administration, Item Specs, Accommodations and Supports

#### Technology:

- Devices: Chromebook and iPad
- Online Program Resources
- Google Applications for Educators
- Learning.com, Illuminate, other district implemented platforms

#### Site Administrators:

- CAASPP, PBIS, NGSS, Kagan, Induction, LCFF/LCAP, MTSS/RtI

#### Other:

- Substitute Teacher Training
- Aide trainings: roles and responsibilities, working with small groups, Project Read

Etiwanda School District supports school administrators, new teachers, veteran teachers, substitute teachers, and instructional assistants in developing their teaching skills. For several years, the primary/major areas of focus for staff development were aligned to the new academic standards (Common Core State Standards), 21st Century learning and teaching, technology, Universal Access, and meeting the needs of special populations and our English learners. In the last year, our district focus has narrowed its focus to meeting the needs of all learners; developing teacher clarity and approaches to planning that aligns directly to the concepts and skills that individual students need to master the academic standards. Closing the Achievement Gap, cultural responsiveness through a focus on school culture have become our leading force for positive change. District focus areas selected are based on state and local policies and student need. In addition to the above, stakeholder feedback (parents, students, and educators), data analysis of state summative assessments, local diagnostics, and formative classroom assessments determine professional development focus areas. Professional development is delivered through multiple methods: individual support, grade level teams, one-day during the workday sessions (grade level or grade span specific), conference style self-selected topics, as well as outside vendor sessions, based on site needs.

All teachers are supported during this implementation period through multiple district sponsored professional development opportunities such as publisher sessions, district professional development sessions, district/site representative articulation, grade level collaboration, and site staff meetings. In addition to the above, teachers may seek in-class support from professional development providers. All staff members are encouraged to attend additional, non-district-sponsored workshops and conferences. New teachers, experienced teachers, TOSAs, teacher leaders, administrators, and support staff are encouraged to participate in workshops sponsored by the San Bernardino County Superintendent of Schools.

New teachers are enrolled into the ESD Induction Program, a state-sponsored program designed for first- and second-year preliminary credentialed teachers. Comprehensive skills enhancement training is provided over a two year period. Candidates attend specific sessions related to the implementation of district technologies, assessments, and scope and sequences. In addition, new teachers attend (prior to the start of the school year) sessions on equity, special populations, classroom management, and pedagogical approaches and practices. Monthly Induction support meetings focus on implementation and growth within the California Standards for the Teaching Profession.

Teachers experiencing difficulty or in need of improvement may voluntarily select or be required to participate in the Peer Assistance and Review process. A consulting support teacher is assigned to the teacher. The support teacher meets on a regular basis with the teacher, observes the classroom, and makes suggestions for staff development.

Etiwanda's Professional Development Providers/Teachers on Special Assignment (TOSA) further develop their capacity to instruct and support teachers through professional reading, outside vendor conference attendance, and professional collaborative workshops on supporting teachers, pedagogy, and student achievement.

Paraprofessionals or classified employees are prepared to work in their role through yearly staff notification sessions (online and in-person) as well as trained to work with colleagues and students through staff development sessions and meetings. They may also receive additional job-related training from vendors, department supervisors, and district representatives. In addition, there are selected workshops offered through West End SELPA for both certificated and classified personnel.

Non-instructional support staff is prepared to work in their role through yearly staff notification sessions (online and in-person) and ongoing staff development during the day meetings/sessions around topics related to state and local policies, procedures, and practices.